

## **Dalia Association**

# **The Road Toward Palestinian Self-Determination in Development**

**Dalia means “grapevine” and symbolizes the potential of a small seed of hope and innovation to grow into a flourishing community initiative that provides sustenance, shelter and beauty for generations to those who nurture it**

**Annual Report 2013**

**من أجل حق تقرير مصير  
اللسطينيين بانفسهم، في التنمية**

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## **Mission and Vision**

Dalia Association was established in 2007 by members of the Palestinian community from the West Bank, including East Jerusalem, Gaza Strip, Israel, and the Diaspora.

We are diverse in terms of age, gender, religion and politics, yet we are united by our vision -- to realize our rights as Palestinians to control our resources and sustain our own development for generations to come.

Our mission is to mobilize and properly utilize resources necessary to empower a vibrant, independent and accountable civil society.

To achieve our mission, we:

- Make grants to support inspirational and relevant civil society initiatives, especially grassroots efforts that seek to supplement local resources. Community-controlled grant-making increases the transparency, accountability and professionalism of local initiatives.
- Link resources by introducing people with expertise, ideas, contacts, equipment, and other assets to community activists who can use them to serve their communities. Effectively utilizing resources that already exist in our abundant community helps decrease our dependence on outside resources.
- Encourage giving by locals, companies, and refugee and Diaspora Palestinians. We revive local traditions of philanthropy and volunteerism and create new systems that make giving easier, safer and more trustworthy. A permanent endowment will be built over time to ensure sustainable income for current and future generations.
- Advocate for systemic change in the international aid system so that it respects Palestinian rights and responds to local priorities. Advocacy includes constructive engagement with innovative donors who want a local partner to help them improve their policies and maximize their impact.

## **Letter from the Chairperson:**

Dear readers,

A year after another, our responsibilities towards the Palestinian society grow, and we find ourselves forced to face serious challenges especially in the light of the current conditions, and the increasing demand from other civil society organizations to start concrete partnerships with Dalia sometimes, or get our support at other times. In spite of all the challenges we face, we are still hopeful that Dalia can mobilize local and Palestinian resources from all over the world to meet the needs of the Palestinian society, enabling it to lead the development process & to have self-determination, in addition to control its own resources.

We support our society to go forward in order to give its members the right to participate in the decision-making process and distribution of their own resources, in addition to implementing their own agendas without any external pressure or conditions.

On the other hand, we seek to make a positive influence by changing donors' policies, and improving the systems of aids provided for the Palestinians, which mostly are subjected to political agendas that impose restrictions to achieve goals and desired results through providing a decent living and mitigating negative effects. Consequently, we are sure that the Palestinian people's awareness will lead us to freedom and self-determination in controlling our resources.

**Maha Mikhail**

## **Letter from the Executive Director:**



According to the reality of the Palestinian society, especially in the light of internal and external conflicts; which is embodied in resisting the Israeli occupation from one hand, and the absence of justice, confiscation of the Palestinians' right to control their natural resources, and their right to self-determination in the development process on the other hand, Dalia Association always seeks to invest in the energies and the creative initiatives of civil society organizations to influence leading change to systematic philanthropy and community accountability through its (Dalia) orientation to support and build the capacity of grassroots organizations in the civil society.

In order to enrich society philanthropy, Dalia Association opened dialogue channels with the private sector in promoting its role towards the local community through mutual interests' investment by hosting distinguished elite of decision-makers.

In the year 2013, Dalia Association was awarded the International Prize from the Arcus Center for Social Justice Leadership at Kalamazoo College \ America. This prize (\$10,000) was awarded to us for the documentary: "The Way to Palestinians Self-Determination in Development".

Dalia also won the Influential Social Media award in 2013 for the documentary: "International Aids Harm the Palestinian Civil Society". We also were able to conclude the third phase of the "Women Supporting Women" Program (WSW) through which we managed to reach fifteen women organizations throughout three governorates: Jericho, Qalqilya, and Tulkarem. Dalia also established "women funds for social philanthropy": Jericho Women's Fund , Qalqilya Women's Fund , and Tulkarem Women's Fund. This methodology is considered a creative and effective way to maintain sustainability among grassroots organizations in the civil society, and the villages network targeted by Dalia. In this content, Dalia Association continues to highlight all national rights of Palestinians, especially their right to exploit their resources and mutual investment in community, the private sector, and members of the Palestinian diaspora all over the world.

**Saeeda Mousa**

## **Dalia's Work Strategy is based on three crucial points:**

*Decision making process for defining priorities, resource allocation, and the right of*

*Self-determination.*

*Investing in local resources and building a social philanthropy system that lessens the dependency on donors*

*Having an impact on the international aid system that guarantees reforming the aid system that Palestinians get.*

## **The Association Programs:**

- **Grant making:** Dalia awards grants for society grassroots institutions through “Women Supporting Women Program” and “The Village Decides.”
- **Philanthropy:** We aim at building a local philanthropy system for Palestinians to lessen the dependency on external aid.
- **Advocacy:** Dalia aims to highlight the negative impacts of external aid for the purpose of reforming the international aid system to help preserve The Palestinian society's dignity and enable it to make its own development decisions.
- **Linking resources:** Dalia connects resources and expertise, on both local and external levels, with the groups that serve their societies.

## **Our Work in 2013:**

Dalia Association seeks to fulfill its obligations toward the Palestinian society in order to attain its right to self-determination in a real and sustainable development for future generations. So we do not hesitate to make efforts in order to make this dream come true, through investing in civil society and its institutions that still bear a great burden, and that are also considered the basic tool to activate individuals and groups through their humble and simple services.

In order to achieve our goals, Dalia works according to a special methodology dedicated for serving the local community by investing in the civil society grassroots organizations, and supporting these organizations by providing them with small grants to start their own income generating projects in accordance with their priorities, away from pressure and conditions imposed by external agendas, which prevent the Palestinians from achieving real development.

**The following programs are considered the main tools to implement our methodology in a creative way:**

### **1. “Women Supporting Women” Program:**

Through this program which targets grassroots women organizations in villages and refugee camps, we provided women with small grants distributed by women themselves, by determining the project standards, and then implementing these income generating projects accompanied by an ongoing practical training that aimed at empowering women to be independent in managing and implementing their projects, creating women leaders who are able to prove themselves and gain credibility and societal trust. At the same time, this program creates new opportunities for women organizations’ sustainability.

One of the basic pillars of the program is activating and mobilizing local resources to serve women organizations. These resources are considered an opportunity to reduce dependency on external donors to meet the needs of the above mentioned projects. At this point, Dalia Association functions as a facilitator to mobilize local resources, which appears clearly in the grassroots financial reports. It is worthy to be mentioned that society played the role of a local donor for these grassroots organizations by providing support and various services.

During the previous years, WSW project was implemented in various governorates such as: Nablus, Hebron, Bethlehem, and Tubas. The philosophy of the program lies in investing in women grassroots organization in the civil society, since we believe in women's ability to lead and to accomplish their role in running & managing institutions using development



orientations that will raise awareness level on achieving justice, promoting transparency & accountability, in addition to facing the challenge of representing half of society.

In spite of the small size of the grants provided by Dalia Association, our beneficiaries highlighted the depth of its impact on their leadership and management skills, which played a crucial role in the prosperity of their projects and institutions. 45 active participants received a theoretical and practical training on a regular basis. The training enabled women to refine their personalities as leaders who are able to play an active role within their communities.

### **Details are available on our website under the Grant Program 2012- 2013**

The year 2013 was complemented previous years by implementing WSW program in 3 governorates: (Qalqilya, Tulkarem, Jericho). We supported 15 associations by granting each one 10,000 NIS as following: ....

#	Name of the Association	Village/Camp	Project Name	# of votes
1	Women Center	Aqabet Jaber Camp - Jericho	Fitness Center	18
2	Al Neweimeh Cooperative Association	Al Noweimeh – Jericho	Handcrafts - Mosaic	15
3	Al Auja Cooperation for Rural Development	Al Ouja – Jericho	Sheep Farming	14
4	Life Tree for Heritage Cooperation	Ein Al Sultan – Jericho	Embroidery	14
5	Sanabel Reef Women Association	Al Jaftlek – Jericho	Beekeeping	14
6	Dear Al Ghosoun Cooperative Association	Deir Al Ghosoun – Tulkarm	Printing, Copying and advertising project	17
7	Nour Shams Cooperative Association	Nour Shams Camp – Tulkarm	Fitness Center	17
8	Awareness and Heritage Association for Women	Beit Leid – Tulkarem	Printing, Advertising, and Copying Project	16

9	Kufr Al Labad Association	Kufr Al Labad – Tulkarm	Furnishing and buying Office equipments	16
10	Rameen Charitable Women Association	Rameen, Tulkarem	Fitness Center	15
11	Sabaya Al Nabi Ilyas Association	Al Nabi Ilyas – Qalqilya	Sewing project	16
12	Women Association for Fighting Poverty	Ezbet Al Tabeeb – Qalqilya	Restoration and Furnishing the Association Head Quarter	15
13	Al Ashqar Charitable Association	Ezbet Al Ashqar – Qalqilya	Sheep Farming	15
14	Flameyeh Association	Al Filameyeh – Qalqilya	Wedding Hall and Restoration of a Multi Function Yard	19
15	The Cooperative Association for Lending and Savings	Azoun - Qalqilya	Sewing Project	13

### **“In the Design Context” Project:**

Within “Women Supporting Women” Program, and in partnership with the Danish House in Palestine, Dalia Association implemented “In the Design Context” project that started in 2012 and lasted to the end of 2013. This project is one of our programs that reflect the core principle of Dalia of networking and building local & international partnerships. The main goal of this project is to activate the design field in Palestine. The project targeted women organizations working in handicrafts such as sewing and embroidery, which were previous partners with Dalia, in order to give them a chance to put their artistic touch on various products.

We also managed to build partnerships with various organizations such as:

- Fashion and Textile Institute.
- Royal Danish Academy of Fine Arts.

#### Design College

Within this framework, we worked to build linkages between various grassroots women organizations especially those whose work focuses on handicrafts in general, and embroideries in particular, through enabling these groups to develop their abilities and take advantage of the provided design courses. The design courses also helped our beneficiaries introduce new methods of work that could bring out products with new

styles, and make these products available for all, and not restricted to museums and exhibitions that usually sell such products at very expensive prices

The following are some of the groups linked to the program:

### **The Danish House in Palestine (DHIP):**

It is a non-profit, non-governmental, politically independent organization that facilitates dialogue and cultural exchanges between Danish and Palestinian professionals. DHIP provides designers, auto mechanics, journalists, students, filmmakers, farmers, and many more with The opportunity to participate in inspiring, intercultural, exchange projects.



### **The Fashion and Textile Institute (FTI):**

The first in Palestine to provide training programs in the textile industry. It was founded in 1994 and offers its students a two-year degree in fashion design. It is based in Beit Sahour and is governed by a fifteen-member board of directors. It is also a partner in this project.

### **The Royal Danish Academy of Fine Arts - The School of Design (KADK):**

It is an educational institution under The Danish Ministry of Science, Innovation and Higher Education. It has existed for more than 135 years. It consists of the Danish Design School, the Royal Danish Academy of Fine Arts, School of Architecture and School of Conservation. It is also a partner in this project.

Participants received an intensive training in the field of design according to the following table:

<i>Outputs/ Results in Numbers for the year 2013</i>			
<i>Royal Danish Academy of Fine Arts</i>	<i>Students/ Textile Institute</i>	<i>Number of participants/Women Program</i>	<i>Workshops number</i>
<i>2</i>	<i>10</i>	<i>9</i>	<i>20</i>

#	Name of the Association	Scope of work	Province
1	Al Nowe'meh Cooperative Association	Embroidery, copper, mosaic	Al New'meh - Jericho
2	Life Tree Association	Embroidery	Ein Al Sultan – Jericho
3	Bint Al Reef Association	Embroidery	Dura – Hebron
4	Dura Women Club	Embroidery	Dura – Hebron
5	Sabaya Al Obedeyeh Center	Embroidery, clothes production	Al Obedeyeh – Bethlehem
6	Taqo' Women Center	Embroidery, Arabian Carpets	Taqo' – Bethlehem

### **The exhibition at the end of the project's first year; “In the Design Context”:**

One of the main achievements of “In the Design Context” project implemented by Dalia Association in partnership with Fashion and Textile Institute \ Beit Sahour & the Danish House in Palestine, within the framework of WSW program, is the development of an exhibition with work from four of our women partners. In order to reflect all the project achievements, we organized a closing exhibition that included a variety of creative products and designs inspired from the surrounding environment and architecture.



## Philanthropy Program:

In order to reduce dependency on external aid, Dalia Association continued its role in raising awareness and guiding groups to utilize local resources in accordance with Dalia's methodology, to create a "philanthropy system" based on the Palestinian ability of giving. Dalia targets all spectra of the private sectors, such as: banks, companies and individuals, in order to encourage them take their responsibilities towards the Palestinian society through mutual investment. Dalia seeks to establish more company funds to increase the private sector contribution in supporting our society, which helps to achieve profits for the benefit of the private sector, through consuming its various products.

As a part of our efforts to open positive dialogue channels with the private sector, and to enhance its role in philanthropy, we organized a workshop that was attended by many businessmen and directors of the biggest companies & banks in Palestine such as: Mr. Hashim Al-Shawwa- the Chairman of the Bank of Palestine, Mr. Sam Bahour- the Director of the Applied Information Management Company (AIM), in addition to Mr. Rabea Ataya- the Chairman of Beit Com (through video conference).

During the workshop, and on behalf of Mr. Iyad Joudeh, Mrs. Faten Zahra announced that Hulul Business Solutions Fund was opened: "We are pleased to give through local partners especially those like Dalia Association, because of its deep and long relationships with community, which guarantees utilizing our resources in more sustainable ways.

Mrs. Nora Murad talked on behalf of Mrs. Jenny from the Global Fund for Supporting Community-Based Institutions, South Africa, saying that it will support each fund opened by the private sector companies in 2014 with \$1,000.



To see the whole meeting please click on the following link:

<http://www.youtube.com/watch?v=1R6mWPcv7mU>

Click here to see all publications about [the philanthropy program](#) in Palestine (English and Arabic), in addition to a [case study about the contribution of Abraaj Capital Fund](#) to support Al-Zawyeh Fund for Philanthropy.

## Al-Zawyeh Fund for Community Philanthropy:

In order to support youth & women's initiatives, Al-Zawyeh Fund continues providing the village inhabitants with loans up to \$300 for the second year.

The Fund Committee which consists of Mr. Adam Mustafa, Qasim Abu-Nabaa, Mousa Abu-Zerr, Mufeed Al-Salkhi, and Farouk Moqady, assume all responsibilities of the Fund, such as studying applications and giving their recommendations to Dalia in order to select beneficiaries who are in a real need for the loans, since this study clarifies the real situation of the beneficiaries.

The following table shows the number of beneficiaries and their project types:

Project type	Beneficiary Name	#
Reclamation of agricultural land	Muneer Muhammad Nimir	.1
Developing a children's nursery	Najeh Abu-Asal	.2
Computer Store	Oday Othman Wahbeh	.3
Minimarket	Mahmoud Abdullah Alayyan	.4
Minimarket \ Joint program	Hidaya Raddad	.5
Minimarket	Riziqallah Hassan	.6
Minimarket	Entisar Musleh	.7
Barbershop for men	Na'eem Hussain	.8
Plant Nursery	Imad Yousef	.9
Buying nursery equipment	Jalal Qasim	.10
Sewing machine	Mahfouz Shqeir	.11
Sheep breeding	Islam Moqady	.12
Mobile Phones Store	Iyad Musleh	.13
Shoe Store	Amal Salkhi	.14
Reclamation of agricultural land	Saed Shqeir	.15

Support resources for Al-Zawyeh Fund:

- Inhabitants' contributions (local and in the diaspora): \$2,900.
- Dalia Association: \$1,500 for the first phase & \$2,000 for the second phase.

**Pictures from two small income generating projects:**



**The Mini Market**



**The Shoes Store**

Dalia Association and Rama Mari won Special Mention in the 2013 Social Impact Media Awards (SIMA) for the film “International Aid Hurts Palestinian Civil Society.”



It was chosen in the Educational Impact Video Category which promotes exceptional approaches to economic development and human rights.

The film features Palestinian organizers explaining how international donor policies and protocols undermine local efforts.

The organizers articulate the need for an alternative approach to aid.

The annual SIMA competition raises international awareness about social justice and human rights by promoting the visual media of groundbreaking filmmakers and

activists. The list of winners can be viewed here

[\(http://socialimpactmediaawards.com/2013-winners/\)](http://socialimpactmediaawards.com/2013-winners/).

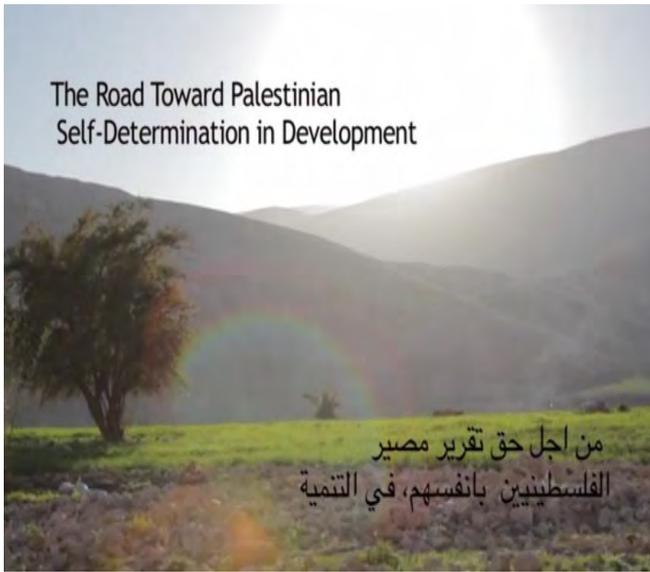
Watch the film here [\(http://www.dalia.ps/\)](http://www.dalia.ps/).

## Global Prize for Collaborative Social Justice Leadership

Dalia Association was announced a winner of the [Kalamazoo College Global Prize for Collaborative Social Justice Leadership](#) from the [Arcus Center](#) on 11 May 2013. The prize recognized [Dalia Association's groundbreaking](#) work using innovative and collaborative strategies to develop accountability and self-determination in Palestinian civil society.



Dalia Association submitted a film, "[The Road to Palestinian Self-Determination](#)" to apply for the Kalamazoo prize. The 10-minute film, created by Palestinian filmmaker



Sami Alalul, takes a journey led by Palestinian villagers who tell about the association's projects: the Nu'eima Cooperative Association's new workshop and showroom for handcrafts; the sheep-raising project of the Auga Cooperative for Rural Development-Jericho District; and Sanour Associations Networking-Jenin District who received the "Village Decides" program grant as decided in a community meeting.

The film succeeded in conveying Dalia Association's success implementing projects that develop and draw on Palestinian insight, leadership and capacity for philanthropy. Sami's own journey of discovery drives the spirit of the film. "I learned a lot about villages throughout the West Bank and the many negative effects international donors and their „development“ projects have had on local communities," says the filmmaker. "I learned there are alternatives, solutions and most of all, it is Palestinian civil society that can take charge of the development agenda and fix many of the issues facing Palestinian society."

A sense of possibility and the power within the Palestinian people to make change was the message carried by Saeeda Mousa, executive director of Dalia Association, and Alalul when they traveled to the Arcus Center at Kalamazoo College in Michigan, USA. Dalia Association was one of 15 finalists for the Global Prize selected out of 188 organizations from 23 different countries. Mousa and Alalul were invited to participate in a two-day workshop during which judges and participants selected the final winners.

The positive response to Mousa and Alalul's presentation about Dalia Association's philosophy and projects was immediate. Mousa and Alalul explained in detail Dalia Association's strategies and lessons learned in response to specific questions from the audience. Mousa was deeply encouraged by the participants' warm reception of Dalia Association's mission and achievements.

Students and administrators from Kalamazoo College participated in the workshop, along with community volunteers and representatives from 15 social justice organizations from around the world, as well as the members of the jury committee. Angela Davis, the renowned American civil rights activist, was among the jurors.

## **Dalia's executive staff participates in regional and international conferences:**

### **Investing in Building Arab Integrity:**

A five-day training course was conducted at Olive Branch Resorts in Jarash/Jordan by the Arab Integrity Academy in Jordan, in cooperation with Al-Ahliyya Amman University and Integrity Action. The training course was aimed at creating leaders from civil society, who are able to effectively diagnose corruption cases in the Arab region.



Mrs. Saeeda Mousa- the Executive Manager- represented Dalia

Association in this training in the period between 16<sup>th</sup> -21<sup>st</sup> of June 2013.

During his speech, Dr. Malek Amayra- the Executive Manager of the Arab Integrity Education Network (AIEN) - assured that this training course was accurately designed, and the participants were selected according to the criteria set by the Academy. 30 participants (male and female) were selected from various Arab countries to build their capacities and equip them with skills that guarantee a deeper impact.

The main goals of the training course were to provide a realistic understanding of integrity challenges in various Arab countries and how to identify and prioritize treatment as well as to equip trainees with effective participation skills for all stakeholders in order to guarantee a quick response to the needs of the community

It is worthy to mention that the training was held in Arabic language for the first time.

The course covered two policy laboratories:

1. Community Integrity Capacity Building Lab for employees and civil society activists; and
2. Integrity Education Lab which was dedicated for academics teaching integrity and transparency courses in the Arab universities.



The training was attended by 28 participants from 11 Arab countries: Palestine, Jordan, Lebanon, Kuwait, Saudi Arabia, Yemen, Egypt, Sudan, Tunisia, Algeria and Morocco. Participants were divided into two groups: community integrity lab and integrity education lab.

Then each lab was divided into five teams. The training course included ten major and five minor lectures, five sessions, in addition to two evening seminars.

It was concluded with two long sessions to present and discuss all results, acquired skills, and evaluation.

### **Regional Meeting of the Arab countries in Tunisia:**

Both the executive director- Mrs. Saeda Musa, and the program coordinator of "Women Supporting Women" program-Duaa“ Hantouli, participated in the regional meeting of the Arab countries. This meeting was organized by the United Nations Fund for Gender Equality, in Tunisia, from 24/6/2013 until 06/27/2013. The meeting aimed to build the capacity of partners and strengthen organizations“ ability in the field of result-oriented administration.

The meeting resulted in establishing the "Sawa Network for Arab Women" which includes partners from Palestine, Lebanon, Egypt, Tunisia, Algeria, Morocco, and Iraq.



In addition, all partner organizations participated in the exhibition organized by the "Centre of Arab Women for Training and Research in Tunisia".

## "Advocacy":

The Israeli Occupation has undermined the development process in Palestine, through controlling its resources, land and water. For this reason, we seek to improve the effectiveness of aid provided for the Palestinian community, which is implemented by donors' agenda, and not based on the Palestinian community's priorities and their right to decision-making in development.

Dalia Association initiated a number of events to attract the attention of institutions and members of the Palestinian civil society, to discuss their rights to receive aid and support, which must be responsive and respectful of their priorities to reform the system of international support, in accordance with the international laws legitimate for people in conflict areas and under occupation.

Dalia Association is keen to keep working on lobbying and advocacy activities, in order to ensure that the issue of aid is placed on the agenda of civil society organizations, at all levels:

- Al-Jazeera interview with the volunteer, Nora Murad, which revolves around the negative impact of donors on the Palestinian community.
- Issuing articles about the support system and aid effectiveness in Palestine, such as:
  - Aid is conditional on Palestinian approval: In defence of the right to boycott- What is the problem of international aid to Palestine. See the link <http://www.adabmag.com/node/511>
  - Should Palestinians boycott international aid? See the link <http://www.alquds.com/news/article/view/id/392361#.USCObuJVfGg>
- Responding to a number of institutions and individuals, especially research students, to identify and document Dalia's methodology of work, and describe the ideal solution to help the community. For more details, please see [www.dalia.ps](http://www.dalia.ps)

## **Partnership and Networking:**

Partnership can take several forms such as: creating relations & linkages, exchanging experience, in addition to building bridges between experts and people who need various services to solve their community problems. Dalia Association has created a wide network of friends, donors, and service providers in order to utilize all available opportunities that lead to alleviate the suffering of groups and individuals, which plays the greatest role in promoting their right to make decisions according to their priorities.

- The first form of partnership is represented by our network that was created through Grants Program for exchanging experience and information among its members. Dalia worked with members for 18 months by giving and capacity building, in order to create community leaders from 15 associations from three governorates.
- Continuing to provide financial support for groups active in providing services for community members:
  - “The Right to Enter Campaign” that Dalia Association has been supporting for the six years;
  - Supporting “Palestine Writing Workshop” by providing this group with financial sponsorship for the fourth year;
  - Supporting “Military Court Watch” Campaign by providing financial sponsorship for the second year;
- External partners: Dalia association continues its partnership with the Danish House in Palestine through implementing “In the Design Context” project in coordination with five beneficiary institutions from three governorates: Hebron, Bethlehem and Jericho.
- Partnerships with international and regional networks: Dalia Association assures that it is committed to these partnerships, through which we can exchange experience with other members:



- The other form of partnership lies in exchanging experience with donors who have committed themselves for years to provide support for Dalia’s programs because they believe in the effectiveness of its philosophy and methodology. These donors have various backgrounds and operate in different countries but they all believe in the crucial role of social and civil society organizations in pushing development process forward. Among these donors are:



**Global Fund for Community Foundations:**

This fund for this year has covered the expenses of the competition “Momentum of Philanthropy” in Dalia’s Philanthropy program. For more details on the competition, please go to [www.dalia.ps](http://www.dalia.ps)



**Cordaid**

The first fund covered “The Village Decides” Program which was implemented in Sanour Village in Jenin. The second one was a (Cor Fund) which supported Dalia itself.



**Women International Program:**

This program is a main supporter for “Women Supporting Women” Program which aims at building the abilities of the grassroots women’s organizations.



**Global Fund for Women:**

The Fund is also a main supporter for Dalia. The fund supported the program “Women Supporting Women”.

- Our partners from the private sector in the United Arab Emirates:



**Abraj Capital:**

One of the companies that has opened a Company Fund and committed to providing annual funds. It funded “Al Zaweyeh Philanthropy” in Al Zaweyeh Village – Salfeet



**Jabbar for Internet:**

The fund supported "Sanour Philanthropy" in one of villages of Jenin.

- Our partners from the private sector in Palestine:



**Palestine Investment Fund:**

Funded philanthropy and social responsibility conference



**Aramex:**

It is for funding the villages in the philanthropy program



**Solutions for Development Consulting Co.**

- There is also a group of individuals from all over the world who annually donate to our activities, or share their expertise and voluntary efforts, such as: auditing, accounting, evaluation, translation, website services, in addition to technology technicians.

## Contributors for 2013:

Nora Lester Murad	Jamal Najib	Peace Geeks
Salam Zahran	Mohammad Rimawi	Katharine Lester
Melia Tanous	Muna Dajani	Jane Masri
Saeeda Mousa	Mofeed al Salkhi	smart design
Maha Mikhail	Adam Ahmad	Abdul Dkaidek
Mahmoud Kittana	Sam Bahour	Sabeen Shaiq
Farouq Radad	Siham Rasheed	Douglas C Matthews
Salwa Abu Skhila	Rula Muthafer	Fawad Shaiq
Azza Shoaibi	Mohammad Shaheen	Warren R. Keller
Maisa Shqeir	Rami Henawi	Jennifer Holthaus
Amjad Shaheen	Mohaned Yaqoubi	Pauline Solomon
Jericho Municipality	Nihaya Afaneh	Mark Ajluni
Chamber of Commerce – Tulkarm	Thuqan Qishawi	Fadi Saba
Layla Kaiksow	Samar al-Tamimi	Khaled Awartani
Basel Mansour	Ghassan Namroti	Davina Gateley
The Forum of Culture Club – Qalqilya	Yousef Al Haj Qasem	Nazeeh Issa

- **Board of Directors:**

Maha Mikhail – Chairman of the board, Rula Muthafer – Treasurer, Salwa Abu Skhila – Member, Jamal Najeeb – Member, Mahmoud Kittana– Member, Rami Hinawi – Member, Thuqan Qishawi– Member.

- **Members of the General Assembly:**

Mahmoud Kittana, Siham Rasheed, Issam Nassar, Basel Mansour, Salwa Abu Skhila, Mohammad Shaheen, Hamada Al-Bayari, Azza Shoaibi, Davina Gateley, Sam Bahour, Rula Muthafer, Maha Mikha'eel, Rami Hinnawi, Thugan Qishawi, Jamal Najeeb, Salam Zahran, Rima Ajrami, Khaleed Awartani, Muna Dajani, Saleh Dawabshieh, Nora Murad.

- **Founders in 2006**

Nura Lister Murad, Sam Bahour, Mohammad Shaheen, Hamada Al-Bayari, Issam Nassar, Hiba Al Huseini, Davina Gateley, Juliet Abu Oyoun, Jamal Najeeb, Basel Mansour, Ghada Rabah, Terez Zubeidat

- **Internal Monitoring and Auditing Committee:**

Nora Murad, Sam Bahour

- **Volunteers in the office:**

Mohammad Fdel Rimawi, Nura Murad

- **Employees:**

Saeda Mousa: Executive Manager

Melia Tanous: Accountant

Ahlam Samarah: Administrative Assistant

Doaa Hantouli: Community Organizer

Mohammad Abd Al-Rahman: Facilities Manager

**Suleiman & Co. Certified Public Accountants - License No. 205  
Correspondent Firm of RSM International in Palestine**

**Dalia Association**

**Financial Statements**

**As of December 31, 2013**

**Together With Independent Auditors' Report**

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**Suleiman & Co. Certified Public Accountants - License No. 205**  
Correspondent Firm of RSM International in Palestine

**Independent Auditors' Report**

To: The Board of Directors' of  
Dalia Association

We have audited the accompanying financial statements of **Dalia Association** which comprise the statement of financial position as of December 31, 2012 and the related statements of activities and changes in net assets and cash flows statement for the year then ended, and a summary of significant accounting policies and other explanatory notes.

***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance to standards set out in note 2. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

***Auditor's Responsibility***

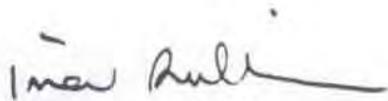
Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance as to whether the financial statements are free from material misstatement. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

***Opinion***

In our opinion, the financial statements taken as a whole present fairly, in all material respects, the financial position of **Dalia Association** as of December 31, 2012 and of its activities and its cash flows for the year then ended in accordance with reporting standards mentioned in note 2.

***Emphases of a matter***

Without qualifying our opinion, we draw your attention to Note (1) to the financial statements, which refers to the fact that the Association's financial statements 2011 have been prepared on the modified accrual basis, when in fact 2012 financial statements have been prepared on full accrual basis of accounting. To that effect, it is not possible to present comparative figures for the previous year.



Ismail M. Suleiman  
License number 131/2000  
Ramallah, Palestine  
March 21, 2013

**Dalia Association****Financial statements for the year ended December 31, 2013****Statement of Financial Position****As of December 31, 2013**

(All amounts are in USD)

	<u>Note</u>	<u>2013</u>	<u>2012</u>
<b>ASSETS:</b>			
<b>Current assets</b>			
Cash and banks	3	221,662	55,324
Grants receivable	4	132,505	103,794
Loans receivable		-	4,113
Prepayments and other assets		1,640	3,726
<b>Total current assets</b>		<b>355,807</b>	<b>166,957</b>
<b>Non current assets</b>			
Fixed assets, Net	5	7,813	7,626
<b>Total noncurrent assets</b>		<b>7,813</b>	<b>7,626</b>
<b>Total assets</b>		<b>363,620</b>	<b>174,583</b>
<b>LIABILITIES AND NET ASSETS:</b>			
<b>Current liabilities</b>			
Accounts payable & accrued expenses	6	31,840	26,384
Outstanding checks		-	1,200
<b>Total current liabilities</b>		<b>31,840</b>	<b>27,584</b>
<b>Non-current liabilities</b>			
Loans Funds payable		16,340	-
Provision for end of service benefits	7	15,095	10,205
<b>Total non-current liabilities</b>		<b>31,435</b>	<b>10,205</b>
<b>Total liabilities</b>		<b>63,275</b>	<b>37,789</b>
<b>Net assets</b>			
Un-restricted net assets		32,445	39,493
Temporarily restricted assets		267,900	97,301
<b>Total net assets</b>		<b>300,345</b>	<b>136,794</b>
<b>Total liabilities and net assets</b>		<b>363,620</b>	<b>174,583</b>

*The accompanying notes form an integral part of these financial statements*

## Dalia Association

### Financial statements for the year ended December 31, 2013

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#### Statement of Activities and Changes in Net Assets

For the year ended December 31, 2013

(All amounts are in USD)

	Note	Unrestricted	Temporarily restricted	Total 2013	Total 2012
<b>Grants and other revenues</b>					
Grants	8	-	290,900	290,900	248,194
Other revenues	9	20,484	-	20,484	33,555
Net assets released from restriction		120,301	(120,301)	-	-
<b>Total revenues</b>		<b>140,785</b>	<b>170,599</b>	<b>311,384</b>	<b>281,749</b>
<b>Expenses</b>					
Projects expenses	10	98,054	-	98,054	118,325
Projects expenses implemented by partners		-	-	-	34,206
General and administrative expenses	10	32,756	-	32,756	19,491
Depreciation	5	2,050	-	2,050	2,405
<b>Total expenses</b>		<b>132,860</b>	<b>-</b>	<b>132,860</b>	<b>174,427</b>
<b>Change in net assets</b>		<b>7,925</b>	<b>170,599</b>	<b>178,524</b>	<b>107,322</b>
<b>Prior period adjustment</b>	11	<b>(14,973)</b>	<b>-</b>	<b>(14,973)</b>	<b>-</b>
<b>Net assets, beginning of year</b>		<b>39,493</b>	<b>97,301</b>	<b>136,794</b>	<b>29,472</b>
<b>Net assets, end of year</b>		<b>32,445</b>	<b>267,900</b>	<b>300,345</b>	<b>136,794</b>

*The accompanying notes form an integral part of these financial statements*

**Dalia Association****Financial statements for the year ended December 31, 2013**

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**Statement of Cash Flows****For the year ended December 31, 2013**

(All amounts are in USD)

	<u>2013</u>	<u>2012</u>
<b>Cash flow from operating activities</b>		
<b>Change in net assets for the year</b>	<b>178,524</b>	107,322
<b>Adjustments to reconcile change in net assets to net cash flows (used in) operating activities:</b>		
Prior period adjustments	<b>(14,973)</b>	-
Depreciation	<b>2,050</b>	2,404
(Increase) in grants and loans receivable	<b>(24,598)</b>	(107,907)
(Increase) Decrease in prepayments and other assets	<b>2,086</b>	(2,936)
Increase in end of service benefits	<b>4,890</b>	3,955
(Decrease) Increase in accounts payable, accrued expenses and outstanding checks	<b>4,256</b>	(33,378)
<b>Net cash flow (used in) operating activities</b>	<b>152,235</b>	(30,540)
<b>Cash flow from investing activities</b>		
Purchase of fixed assets	<b>(2,237)</b>	(2,422)
<b>Net cash flow used in investing activities</b>	<b>(2,237)</b>	(2,422)
<b>Cash flow from financing activities</b>		
Increase in loan payable	<b>16,340</b>	-
<b>Net cash flow used in financing activities</b>	<b>16,340</b>	-
<b>Net (decrease) Increase in net assets</b>	<b>166,338</b>	(32,962)
<b>Cash and banks at the beginning of the year</b>	<b>55,324</b>	88,286
<b>Cash and banks at the end of the year</b>	<b>221,662</b>	55,324

*The accompanying notes form an integral part of these financial statements*

## Dalia Association

### Financial statements for the year ended December 31, 2013

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#### Notes to the Financial Statements

(All amounts in USD)

##### 1. GENERAL NOTE

Dalia Association (the "Association") is a Palestinian community foundation that was founded by members of the Palestinian community from the West Bank including East Jerusalem, Gaza Strip, Israel, and the Diaspora. The Association's members are diverse in terms of religion, gender, age, and politics, yet united by their commitment to mobilizing, investing, and distributing resources according to local Palestinian priorities using community-based decision-making.

It is worth noting that the Association is legally registered as a not-for-profit organization in Belgium.

##### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements are prepared in accordance with International Financial Reporting Standards. Following are the significant accounting policies adopted by Dalia Association:

###### a. *Cash and banks*

For the purposes of the cash flow statements, cash and banks include cash on hand and bank balances.

###### b. *Fixed assets*

Fixed assets are stated at cost less accumulated depreciation and any impairment in value. The cost less estimated residual value of the fixed assets is depreciated on a straight line basis over the estimated useful lives of the assets.

Depreciation rates used are:

Equipment and Computers	15%
Office furniture	12 – 15%

###### e. *Accounts payable and accruals*

*Liabilities are recognized for amounts to be paid in the future for goods or services received, whether billed or not.*

###### f. *Provisions*

Provisions are recognized when the Association has an obligation (legal or constructive) arising from a past event, and the costs to settle the obligation are both probable and may be measured reliably.

## Dalia Association

### Financial statements for the year ended December 31, 2013

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#### Notes to the Financial Statements – Continued

(All amounts are in USD)

#### 2. Summary of significant accounting policies – continued

**g. Provision for end of service benefits**

The allowance for end of service benefits consists of one month salary for every year of service for employees to cover for future obligations.

**h. Donations and revenues**

Revenues from donors are recorded on the accrual basis of accounting. Revenues received in advance are recorded as temporarily restricted assets.

**i. Net assets**

Unrestricted net assets are classified as such, when its use by the Association is not subject to restrictions by donor/funder. Restricted net assets are classified as such, when its use by the Association is restricted by the donor as stipulated in the donor's agreement.

**j. Expenses**

Expenses are classified in the statement of activities based on their nature as project expenses or general and administrative expenses, and recognized in the statement of activities as incurred based on the accrual basis.

**k. Income tax**

The Association is exempted from income tax since it is registered as a non-for-profit organization.

**l. Currency variance**

The books of accounts are maintained in U.S. Dollar. Transactions which are denominated in other currencies are converted into USD as follows:

- Transactions which are expressed or denominated in other currencies are converted into USD at the exchange rate prevailing on the transaction date;
- Monetary assets and liabilities which are denominated or expressed in other currencies are presented in USD equivalent using the exchange rate prevailing on December 31, 2013;
- Exchange differences arising from the translation of year end balances are charged to the statement of activities.

Exchange rates at the date of the statement of financial position were:

	<b>2013</b>	<b>2012</b>
Israeli Shekel	<b>0.287</b>	0.268
Jordanian Dinar	<b>1.408</b>	1.409
Euro	<b>1.377</b>	1.321

## Dalia Association

### Financial statements for the year ended December 31, 2013

#### Notes to the Financial Statements - Continued

(All amounts are in USD)

#### 3. CASH AND BANKS

Details --

	<u>2013</u>	<u>2012</u>
Cash on hand	1,311	2,531
Cash at banks	181,244	52,793
Checks on hand	39,107	-
	<u>221,662</u>	<u>55,324</u>

#### 4. GRANTS RECEIVABLE

This amount is comprised of:

	<u>2013</u>	<u>2012</u>
Open Society Foundation	-	69,202
Danish House in Palestine	11,712	21,712
CordAid	17,793	12,880
UN Women	100,000	-
PIF	3,000	-
	<u>132,505</u>	<u>103,794</u>

#### 5. FIXED ASSETS, NET

	<u>Office Furniture</u>	<u>Equipment and Computers</u>	<u>Total 2013</u>
<b><u>Historical Cost</u></b>			
Beginning balance	2,168	10,657	12,825
Additions	289	1,948	2,237
Retirements	-	-	-
	<u>2,457</u>	<u>12,605</u>	<u>15,062</u>
<b><u>Accumulated Depreciation</u></b>			
Beginning balance	937	4,262	5,199
Additions	293	1,757	2,050
Retirements	-	-	-
	<u>1,230</u>	<u>6,019</u>	<u>7,249</u>
Net Book Value 2013	<u>1,227</u>	<u>6,586</u>	<u>7,813</u>
Net Book Value 2012	<u>1,231</u>	<u>6,395</u>	<u>7,626</u>

**Notes to the Financial Statements - continued**

(All amounts are in USD)

**6. ACCOUNTS PAYABLE & ACCRUED EXPENSES**

Details - -

	<b>2013</b>	<b>2012</b>
Payroll income tax	<b>1,168</b>	429
Right to Enter Campaign	<b>502</b>	10,700
Palestine Writing Workshops	<b>16,597</b>	6,363
Village Fund	-	6,900
Accrued professional fees	<b>1,137</b>	980
Military court	<b>11,354</b>	-
Sustainers circle	<b>900</b>	-
Other payables and accruals	<b>182</b>	1,012
	<b>31,840</b>	26,384

**7. PROVISION FOR END OF SERVICE BENEFITS**

Details - -

	<b>2013</b>	<b>2012</b>
Opening balance	<b>10,205</b>	6,250
Additions during the year	<b>6,690</b>	3,955
Payments during the year	<b>(1,800)</b>	-
<b>Year-end balance</b>	<b>15,095</b>	10,205

**8. Grants**

Details - -

	<b>2013</b>	<b>2012</b>
Open Society Foundation (FOSI)	-	133,742
Palestine Writing Workshop (PWW)	-	34,659
CordAid	<b>72,900</b>	28,750
The Danish House in Palestine (DHIP)	-	21,712
Global Fund for Women	-	18,000
Global Fund for Community Foundation (GFCF)	<b>15,000</b>	10,000
UN Women	<b>200,000</b>	-
PIF	<b>3,000</b>	-
Individual contributions	-	1,331
	<b>290,900</b>	248,194

## Dalia Association

### Financial statements for the year ended December 31, 2013

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#### Notes to the Financial Statements - continued

(All amounts are in USD)

#### 9. Other Revenues

	<u>2013</u>	<u>2012</u>
Kalamazoo Prize	9,300	-
Individuals Donations	3,089	-
Sustainer's Circle donations	1,136	-
Office Rent Revenue	3,120	-
Fiscal Sponsorship fees	2,400	-
Others	1,439	33,555
	<u>20,484</u>	<u>33,555</u>

## Dalia Association

### Financial statements for the year ended December 31, 2013

#### Notes to the Financial Statements - continued

(All amounts are in USD)

#### 10. PROJECTS EXPENSES

Details --

Description	CordAid	DHIP	FOSI	UN Women	GFFW	PIF	Total Project Expenses	Gen. & Admin.	Total 2013	Total 2012
Staff salaries	1,761	4,575	33,113	-	6,000	2,330	47,779	14,021	61,800	50,237
Electricity	-	-	431	67	-	-	498	873	1,371	1,089
Water	-	-	104	-	-	-	104	213	317	339
Cleaning	-	-	190	-	-	-	190	-	190	483
Telephone	-	-	1,654	-	132	-	1,786	593	2,379	1,239
Software	-	-	2,000	-	-	-	2,000	600	2,600	400
Office rental	-	-	3,200	-	-	-	3,200	6,400	9,600	9,600
Stationery	-	-	243	1,580	-	4,498	6,321	-	6,321	905
Transportation	-	1,126	1,523	3,107	593	249	6,598	2,726	9,324	3,701
Hospitality	-	-	566	27	5	-	598	210	808	2,251
Workshops and events	-	-	-	-	-	1,044	1,044	-	1,044	-
Severance pay expense	-	551	3,112	-	-	-	3,663	3,027	6,690	-
Insurance	-	-	-	-	-	-	-	1,525	1,525	-
Translation	-	-	471	1,129	-	242	1,842	40	1,882	1,664
Consultation	-	-	4,000	6,737	1,053	1,637	13,427	-	13,427	1,415
Audit fees	-	-	-	-	-	-	-	1,137	1,137	920
Loan Funds	-	-	9,000	-	-	-	9,000	-	9,000	51,290
Bank charges	-	-	-	-	-	-	-	261	261	567
Property tax	-	-	-	-	-	-	-	305	305	-
Maintenance	-	-	4	-	-	-	4	462	466	266
Mobile phones	-	-	-	-	-	-	-	-	-	663
Hall rental	-	-	-	-	-	-	-	-	-	627
Cash prizes for momentum of philanthropy competition	-	-	-	-	-	-	-	-	-	3,013
Advertising	-	-	-	-	-	-	-	-	-	424
Training	-	-	-	-	-	-	-	-	-	83
Fuel	-	-	-	-	-	-	-	-	-	72
Office equipment rental	-	-	-	-	-	-	-	-	-	210
Internet	-	-	-	-	-	-	-	-	-	3,215
Films and Picturing	-	-	-	-	-	-	-	-	-	1,287
Other expenses	-	-	-	-	-	-	-	363	363	1,858
<b>TOTAL</b>	<b>1,761</b>	<b>6,252</b>	<b>59,611</b>	<b>12,647</b>	<b>7,783</b>	<b>10,000</b>	<b>98,054</b>	<b>32,756</b>	<b>130,810</b>	<b>137,818</b>

**Notes to the Financial Statements - continued**

(All amounts are in USD)

**11. PRIOR YEAR ADJUSTMENT**

This amount represents adjustments related to wrong charges of expenses to partners.

**12. RISK MANAGEMENT**

• **Interest rate risk**

Interest rate risk is the risk that the value of financial instruments will fluctuate due to changes in the market interest rates. The Association is subject to fluctuations in interest rates on its interest bearing liabilities, if any.

• **Credit risk**

Credit risk is the risk that one party will fail to discharge an obligation and will cause the other party to incur a financial loss. At the statement of financial position date, no significant concentrations of credit risk were identified by the Association's management.

• **Currency risk**

The Association is subject to fluctuations in foreign exchange rates in the normal course of its operation. The Association undertook significant transactions in currencies other than US Dollar during the year. Further, the Association does not hedge its currency exposure by means of hedging financial instruments.

• **Other risk factors**

The Association is located in Ramallah, Palestine and operates in a high risk political and economic area, which may increase the operational risk of the Association and consequently impact the Association's operation in a negative manner.

**13. FAIR VALUE OF FINANCIAL INSTRUMENTS**

Fair value is the amount for which an asset could be exchanged, or a liability settled between knowledgeable willing parties in an arm's length transaction. Financial instruments comprise financial assets and financial liabilities.

The Association's financial assets consist of cash and bank balances, grants receivable and loans receivable as well as prepayments and other assets. Its financial liabilities consist of payables, and outstanding checks.

The fair values of financial instruments are not materially different from their carrying value at the statement of financial position date.

**Dalia Association**

**Financial statements for the year ended December 31, 2013**

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